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# Challenges to realizing the potential of nature-based solutions

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Globally, rising seas, coastal erosion, extended dry periods, and flooding contribute to decreased water security and increased disaster incidence. Nature-Based Solutions (NBS) are increasingly advanced as innovative responses to promote adaptation and build resilience, and they are arguably more sustainable than traditional gray infrastructure. There is a growing body of information regarding the material, social, and technological advances that constitute NBS and the ways in which nature can complement traditional built infrastructure. However, critical gaps remain. Promoting a coupled systems approach, we explore fundamental challenges, including issues of participation and equity, economic valuation, scalar mismatches, the integration of natural and built infrastructure, and governance. NBS do not entail quick solutions, and to reach their full potential NBS require a fundamental rethinking of society's relationship with nature.

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# Introduction

Nature-based solutions (NBS) are an emerging worldwide practice that uses natural features and processes to increase resilience to climatological and environmental stress and change, while providing environmental, economic, and social benefits. NBS encompass conservation and rehabilitation of natural ecosystems, and the enhancement or creation of natural processes in modified or artificial ecosystems [1"]. Solutions span a range of scales, from small local features to entire landscapes [2], and work with conventional infrastructure to meet a range of objectives [1"], such as reducing flood damages and securing safe and ample water supplies. Examples of NBS include construction of dunes, marshes, islands, and reefs that protect coastal communities against storms, and forest management to reduce riverine flooding and purify water for downstream communities [2,3\*\*]. The rapid expansion of NBS implementation in diverse geographical and cultural contexts [1",2,4] has the potential to catalyze an extensive reframing and integration of ecosystem services and infrastructure resilience concepts. However, the introduction of natural dynamics into our conceptualization of infrastructure requires profound changes in the way we conceive, design, and implement projects to be effective at meaningful scales. This manuscript identifies challenges and emerging responses to advance the science and practice of NBS. Drawing on a systems-based approach, there is a focus on rethinking hydrological infrastructure to account for the particular demands and risks of water management in the 21st Century.

The historical and conceptual foundations of NBS have been shaped by a diverse collection of intersecting ideas, resulting in a broad range of contemporary definitions, applications, and objectives. For centuries, traditional knowledge governed land stewardship for delivery of ecosystem services and resilience through intentional management of fire, grazing, and fisheries. As an outgrowth of the nascent science of restoration ecology and practice of ecosystem restoration [5,6], in the early to mid-20th century, the field of ecological engineering was concurrently developed with ecosystem ecologists H.T. Odum in the USA and Ma Shijun in China. Ecosystem restoration and ecological engineering, so-called 'acid tests' of ecological theory, intersected the field of environmental economics and its emphasis on valuation of ecosystem services [4,7]. The contemporary recognition of natural systems and processes as societal infrastructure, and NBS as a viable means of counteracting the compounding threats of climate change and urbanization, is rooted in a transdisciplinary confluence of concepts. This confluence continues to yield a rich set of frontiers for developing the science and practice of NBS, which include Engineering With Nature, Ecosystem-based Adaptation, Ecosystem-based Disaster Risk Reduction, Green/Blue Infrastructure, and Natural Capital, among others [8,9].

# NBS as complex systems

NBS confront challenges similar to other paradigm shifts including: limited awareness; knowledge gaps surrounding applications and their effectiveness; insufficient understanding of costs and benefits; diverse stakeholder values and perceptions; and limited policy and economic instruments (and/or the will to apply them) [3°,10–13]. Key elements of NBS, which present even knottier challenges, are the high levels of complexity and uncertainty, the need to work with imperfect information, and the need to move forward despite a paucity of evidence and standards [14]. Although pursuit of NBS is rapidly growing, these elements pose real risks that may limit broader adoption and successful implementation. Related challenges in Ecosystem-based Adaptation (EbA) and climate change, often characterized as wicked socio-environmental problems, are well documented [15,16]. They emerge from the complexity and dynamic essence of social-ecological systems (SES), largely due to uncertainties in the behavior of natural systems, the number of stakeholders, large spatial scales, and long temporal scales. Common within proposed solutions are calls for a more comprehensive framework [17,18°,19], an ecosystem approach [20], a dynamic framework [21], and the use of sustainability science [22].

The dynamic essence of *nature* implies a necessary shift in the way we think about infrastructure solutions [11°]. A systems-based framework incorporates the relationships and feedbacks within coupled social, ecological, and infrastructure components and scales and undergirds sustainable and resilient NBS by giving weight to the socio-political and biophysical elements of risk [22]. Figure 1 is a heuristic to elucidate the complex set of relationships between the technical and social domains and components of NBS with socio-hydrological outcomes. Projects that do not consider systemic relationships with social and ecological components, nor account for dynamic, emergent complexities, potentially undermine the ability to meet desired outcomes or create unanticipated results [23,24]. Integrated natural/gray (e. g. built from concrete, asphalt, steel, etc.) infrastructure is central to the ability to alter hydrological risks and mitigate vulnerability outcomes. But, through political processes, decision-makers enact decisions that (tacitly) prioritize risks and vulnerabilities for particular places and populations, and every response has the potential to introduce new fragilities into the system [25]. In order to sustainably mitigate hydrological risks and alter

vulnerability outcomes, project designs must focus on the relationships between system domains, which include Socio-hydrological risk and benefits, Socio-political context and Infrastructures within landscapes. To account for dynamics, a systems-based framing anticipates change as an inherent element — whether initiated by social or biophysical factors [26]. This requires the fostering of intentional double, or triple-loop collaborative learning with multiple stakeholders [27], to continually evaluate and refine goals, objectives, and processes [28,29].

# NBS challenges

Five categories of NBS challenges and corresponding emergent responses are described in Table 1. The categories are derived from a list of the challenges and responses from all the literature reviewed for this manuscript, which were then assessed and organized into coherent themes. The examples provided for each category are not exhaustive, but rather, highlight key challenges and innovative responses. These categories are mapped onto the system domains and relationships in the diagram (Figure 1) to illuminate their interrelated nature. The Socio-political context – which encompasses the challenge categories of (1) Participation and equity, (2) Governance, and (3) Valuation – influences decisions, actions and behaviors that alter physical infrastructures. It further bears on the ways in which patterns of risk, vulnerability, and benefits are valued, interpreted, and assessed. The Infrastructures within landscapes domain, confronts the challenges associated with (4) Infrastructure integration. The ways, in which these are overcome directly influence material changes in patterns of risk. They also reflect back on the Socio-political context as landscape changes alter future options for adaptation scenarios and decisions. The Socio-hydrological risk and benefits domain includes the challenges of (1) Participation and equity and (3) Valuation. The ways in which outcomes and patterns of risks, vulnerabilities, and benefits are considered, assessed, and realized, depict a direct reflection of the level and types of participation and valuation approaches. The (5) Scale and feedback challenges are embedded in the mediating relationships between the other domains and challenges, controlling the iterative and dynamic expressions of a system.

#### Participation and equity

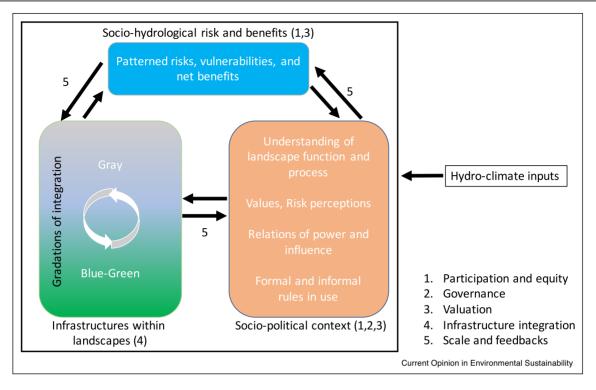
The broad push for robust participation within academic NBS literature acknowledges the temporal dynamism, variations in risk perceptions, socially structured vulnerabilities, and the disciplinary diversity fundamental to sustainability. These characteristics necessitate innovative forms of participation that are responsive to system dynamics [11<sup>\*\*</sup>] and work to build social resilience, complementing the resilience of natural and gray infrastructure [30]. Because NBS are suitable for a range of applications, offering a myriad of potential benefits, agreement on priority problems must happen before collaboratively

Challenges	Emerging responses
•	
Lack of public understanding, unclear definitions and concepts [18**,58,59]	ion and equity  Expand research in stakeholder perceptions [58], broaden stakeholder base [60]
Fear of the unknown and change [12] Limited stakeholder involvement [61]	Sustained engagement that valorizes different knowledges [12] Purposeful inclusion of diverse actors, including the private sector [61], increasing awareness [10]
Unequal relations among actors [62] Recognition that social and cultural elements are as important as biophysical elements [59]	Develop mechanisms to address justice and social cohesion issues [12] Applying a complex systems lens to NBS [11**]
Gov	ernance
Incomplete frameworks do not address novel challenges NBS (e.g. dynamics, participation) [18**]	More comprehensive frameworks that includes the missing components $[18^{**}]$
Socio-political infrastructure creates patterns of behavior and action that shape the built environment [22]	Sustainability science can help; incorporates the complexities of social-hydrological risk in vulnerability assessment and planning [22]
While there is increasing political will at various scales (local, national, regional, and global), there may not be sufficient commitment to implementation [62]	Use reflexive approaches, which bring together NBS ambassadors, practitioners, other stakeholders to help build political will [12]
Water governance is dispersed and complex, with many competing interests, hindering integrated visions [62]	The Global Environmental Facility and associated programs (e.g. Transboundary Water Assessment Programme (www.geftwap.org), developed principles of integrated management [62]
Va	luation
Long term horizons for benefit accrual [11**]	Use of declining discount rates and dual discounting [44], application of transfer costs [63]
Need of a framework for full accounting of multifunctionality of NBS [17,44]	Account for non-market non-use values [45], Apply a system perspective [44], participatory multi-criteria analysis [46]
Complexity of estimating benefits/costs  Conventional markets can underprovide ecosystem services [38**]	Incorporate knowledge of ecological production functions, and uncertainties [21,38**]  Develop approaches to create markets (e.g. Payments of Ecosystem
Conventional markets can underprovide ecosystem services [56]	Services) [38°]
	ure integration
Knowledge gaps in terms of effectiveness, implementation, and design [10–12]	Develop evidence base through monitoring and evaluation [12], develop repository of best practices [10]; Sustained commitment to an evidence-based approach to increase the likelihood that programs will attain their goals. [61]
Lack of confidence and certainty regarding the ability of natural infrastructure to reduce risk [3**]	Integration of science, designs, and policy to establish evidence based eccengineering standards [3**]
Path dependence has strong influence on decision making [54]	Education of infrastructure professionals, community-empowered [54]
NBS considered separate from conventional infrastructure despite significant potential for resilient hybrid systems	Develop compelling examples of integrating green and gray infrastructur [1**,64], build awareness and evidence through demonstrations [65]
Scale an	d feedbacks
Disconnect between short term action and long term goals/outcomes [12]	Sustainability science incorporates complexities of social-hydrological ris [22] through a systems-based approach [17–19], including an ecosystem approach, with integrated planning from the early stages [16,20,32]
Mismatch between the timeframes of evaluation and project duration reduces incentives to account for long-term impacts [63]	Framework that considers future change, such as climate change [21]
Scale of intervention may differ from the scale of institutions thus limiting potential for effective change [32]  Processes are complex, include diverse stakeholders, and extend	Integrated, cross-scale planning, application of planning-shed approach [3**,17,20]  Examples of planning and implementation across scales and jurisdictions
beyond political boundaries [3**]	boundaries [17], including Building with Nature Indonesia [3**]

determining, implementing, and managing solutions. This entails inclusion of a multitude of perspectives, including stakeholders whose voices are frequently unheard. Indeed, the effectiveness of NBS relies on stakeholder engagement to provide substantive, instrumental and normative benefits [8,13] to help meet all

dimensions of sustainability. To increase participatory space and promote ownership of these decision-making processes, researchers argue for a focus on understanding risk perceptions before conducting vulnerability outcome assessments, and provide examples for how to do so [13,22,25]. Hydrological risks and vulnerabilities are

Figure 1



NBS heuristic system diagram with associated challenge categories. Adapted from Ref. [22].

patterned through social structures and institutional process [31,32]. Because sustainability and equity are interlinked and interdependent [33], sustainable NBS must work to address social and systemic inequities, and may frequently engage with environmental justice approaches [12]. The transdisciplinary umbrella of NBS research and applications also requires broad disciplinary participation, including natural, physical, social sciences, the humanities, and engineering [8,12].

#### Governance

The system-based complexities of NBS require broad integration, including conceptual, functional, methodological and disciplinary [34]. This entails developing legal and governance structures that can account for dynamic change, ensure effective participation, and support social learning to promote the definition and pursuit of collective goals. The emerging evidence in SES research demonstrates that much of this responsive, transformative capacity will be informal, through social networks and cultural knowledge [35]. It requires space for human agency and self-organization to envision desired futures [35], and, through participation, evaluate and influence the ongoing enactment of those futures. Simultaneously, SES scholars are beginning to understand the ways in which the enactment of formal statutory and regulatory law can be more responsive [36]. Nevertheless, to date,

there has been less focus within the NBS literature on how societies should organize and act to sustain the provision of ecosystem services [37]. One well-documented mechanism is payment for ecosystem services. However, institutional imperfections such as ill-defined property rights or poorly functioning financial services and credit markets undermine these schemes [38\*\*,39]. Furthermore, while effective monitoring and sanctioning of non-compliance are key governance elements [8,16,39], few programs sanction non-compliance regularly [39], likely due to political costs and administrative complexity. In contrast, the monitoring and evaluation of gray infrastructure performance is relatively straightforward [40].

#### **Valuation**

A precondition for the efficient provision of any NBS is that benefits exceed costs [18°°,38°°,39]. NBS integrate management activities with landscape-scale planning and policy [18°°], allowing a broad range of multifunctional solutions, simultaneously providing environmental, social and economic benefits [8,19,37,41]. However, NBS do not offer win–win scenarios, and the desire to simultaneously achieve these benefits must be met with a realistic acknowledgment of potential losses as well as gains (for places, people, or valued outcomes) for the long term success of projects. Centering discussions of trade-offs

can promote creativity and learning [42] and incentivize ongoing participation. Although some posit that NBS can outperform other conventional interventions [3°,21] once co-benefits are considered, full economic or social evaluations to argue for the cost-effectiveness of NBS have not been forthcoming [19,37], and benefit-cost analyses that explicitly compare NBS to other 'hard' measures remain rare [10,15,37,38°]. Economic analyses of NBS require an understanding of ecological production functions and uncertainties and include benefits that typically accrue over longer time horizons than with conventional solutions [43]. The long-time horizons undermine assumptions in conventional discounting theory. While the use of declining discount rates has strong theoretical and empirical support for the evaluation of extremely long-horizon projects [44], its application is currently limited to a handful of OECD countries. Finally, economic analyses must account for non-market values, including non-use values [45], which may change over the life of NBS. The multi-dimensionality of values and distributional considerations leads to further arguments for increased participation [46]. Even when aggregate benefits exceed costs, net benefits may not be equitably distributed or positive for all [44]. The interdependence of sustainability and equity requires the consideration of promoting vertical equity, in which different populations (e.g. according to income) receive different treatments to account for discrepancies in resources, social position or political access, even though this may reduce efficiency [39].

#### Infrastructure integration

NBS are frequently considered separate from conventional infrastructure despite significant potential for hybrid designs that strengthen the overall system by increasing the resilience and functional life span of interconnected water, transportation, food, and energy infrastructures [3\*\*,47,48]. Natural infrastructure generally does not catastrophically fail, even in extreme events, and has the capacity for self-repair [49]. However, NBS will not be perceived as essential and functionally equivalent elements of an integrated system until they are subjected to the same level of rigorous analytical processes, performance standards, and assessment criteria as conventional infrastructure [50]. This will be a long-term interdisciplinary challenge because NBS work differently and are inherently dynamic and heterogeneous compared to conventional hard infrastructure. The complexity and regenerative properties of natural and nature-based systems must ultimately be embraced by infrastructure engineering practitioners if NBS are to reach their full potential, as these attributes are what engender NBS with the capacity to serve multiple functions and perform robustly and cost-effectively under a wide range of potential future conditions [9].

#### Scale and feedbacks

NBS confront challenges common to other complex systems, which stem from social and ecological heterogeneities, connectivity and spatial flows, working across scales, and cross-domain feedbacks (e.g. between social and ecological domains) [23]. Scalar challenges include working across spatial and ecological scales [51], political boundaries [3\*\*], and social structures [32] and the delayed accrual of some benefits generates temporal mismatches regarding the timing of actions and outcomes [12,15,32]. The literature acknowledges the variation in size/type [52] and scales [53] of projects but there remains a lack of knowledge regarding the scale of activity necesfor social-environmental sustainability Responses will require private sector engagement [54], in part because small-scale projects are unlikely to meet objectives unless implemented at broad scales [17]. For example, when resource ownership is fragmented, projects may underperform when each owner sets the price of access independently, creating a 'tragedy of the anticommons' [55]. This underscores the need to move from a small-scale, 'random acts of kindness' framing, to prioritize scales for which NBS has measurable impacts. Thus, there is a strong need for models to help prioritize national/global investments, and guide selection and implementation of NBS. Finally, there is a need to move from the conventional infrastructure 'command and control' mentality, to the recognition of the iterative relationship between society and nature in which project outcomes are dynamic and emergent, rather than preordained [56]. This again highlights the importance of intentional learning to evaluate goals and processes and respond accordingly.

# Looking forward

We conclude with sobering, yet hopeful reflections on a way forward. NBS offer attractive possibilities for responding to adaptation challenges in the 21st Century. But we must be careful not to oversell NBS. The term 'solutions' permits a perception that NBS promote quick, tidy outcomes. But in truth, these solutions are ongoing processes that require dedicated efforts to revisit and learn from past decisions. Deep uncertainty — ecological and social — needs to be considered. Trade-offs in current and future equity considerations, intrinsic to sustainability, must be identified and evaluated, and the distribution of risks and benefits, must be made explicit. Researchers are continuing to build a suite of empirical evidence [see Ref. 57] and move from information gathering to knowledge building. Yet, a fundamental shift in the way that we think about our relationship to nature and our conceptions of infrastructure is required to fully achieve the lofty potential of NBS. This is more than just a scientific rethinking, but will challenge common cultural perceptions of separation from nature [56] and what we expect from infrastructure, and entails fundamental changes in the ways in which decisions are made. These conceptual shifts will require focused communication efforts with the public and policy makers, and address not just possible benefits, but also the tough road to get there.

#### Conflict of interest statement

Nothing declared.

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Papers of particular interest, published within the period of review, have been highlighted as:

- · of special interest
- Browder G et al.: Integrating Green and Gray: Creating Next Generation Infrastructure. Washington, DC: World Bank and
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This document serves to guide stakeholders on methods for integrating green and gray infrastructure to address existing infrastructure development challenges such as water supply, flood management, and so on. Technical, environmental, social, and economic co-benefits are detailed within the context of existing financial and policy frameworks. Global case studies provide examples for how the presented framework for green infrastructure integration can be implemented to address the various challenges across diverse settings.

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